

# The calm before the storm

What subtle changes in consumer mindset tell us about the future of banking

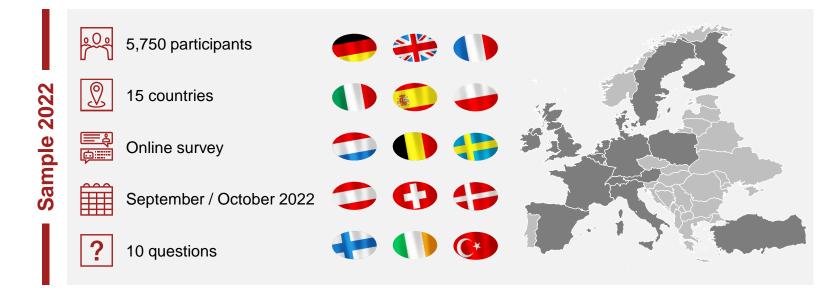
Strategy& Payments and Open Banking Survey December 2022



## Payments and Open Banking Survey 2022

## Consumer survey across 15 countries – third edition of Strategy& survey

Sample and methodology



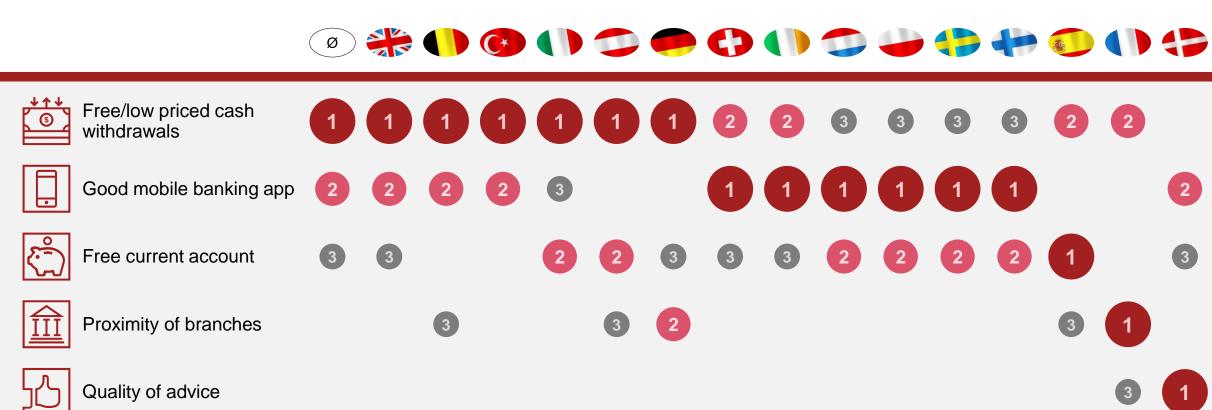
# 2018 & 2020

- · Similar surveys conducted with same method in
  - 2018: October/November 2018; 2,500 participants, 10 countries¹)
  - 2020: August/September 2020; 3,500 participants, 12 countries<sup>2)</sup> 
     <sup>→</sup> Go to 2020 survey
- Comparisons in this presentation are always made on a like-for-like basis (i.e. when making comparisons with 2018 data, only the data from the same 10 countries is used in 2020 and 2022 etc.)

### Three main factors are driving bank experience

?

What is important to you regarding your bank's offering?<sup>1)</sup>



(e.g., discounts)

Additional services

### Banks are facing challenges concerning key experience factors



#### Free/low priced cash withdrawals

The pandemic-related shift away from cash (withdrawals) has continued, rendering bank networks increasingly obsolete



#### Good mobile banking app

Mobile apps are becoming more important for banking services, handing an advantage to fintechs



#### Free current account

Open Banking and aggregation models enable easy (free) account selection, benefiting challengers



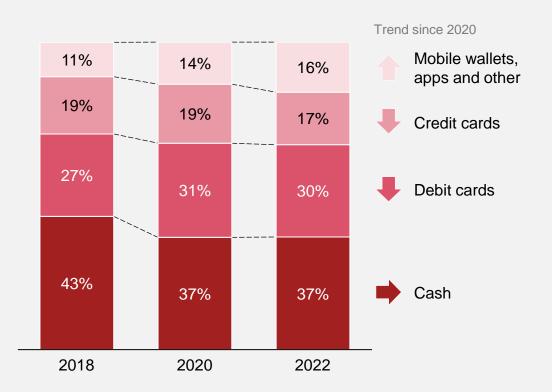


## Payment behavior endures: No post-Covid cash revival, but no acceleration of decline

### Decline in cash preference is stable...

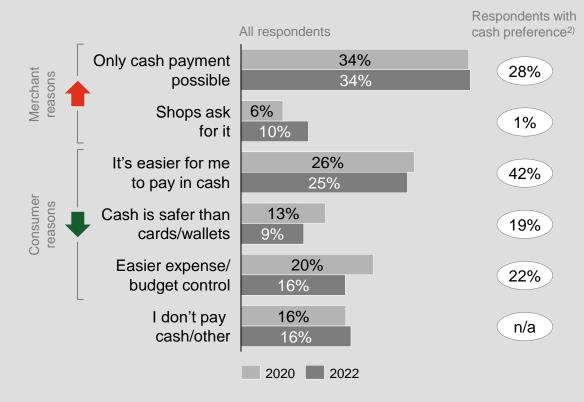
?

What is your general preference for payments when you are shopping or paying for services?



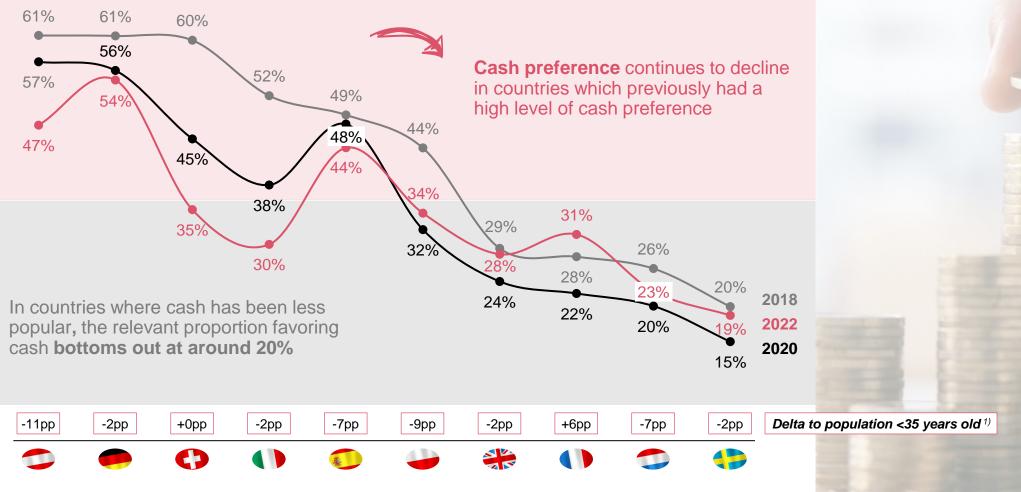
### ...and consumer reasons for cash are weakening

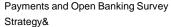
In situations where you pay with cash – what are the main reasons?1)



## Cash preference bottoms out at 20% – but is even lower for younger population

Preference for cash when shopping/paying for services



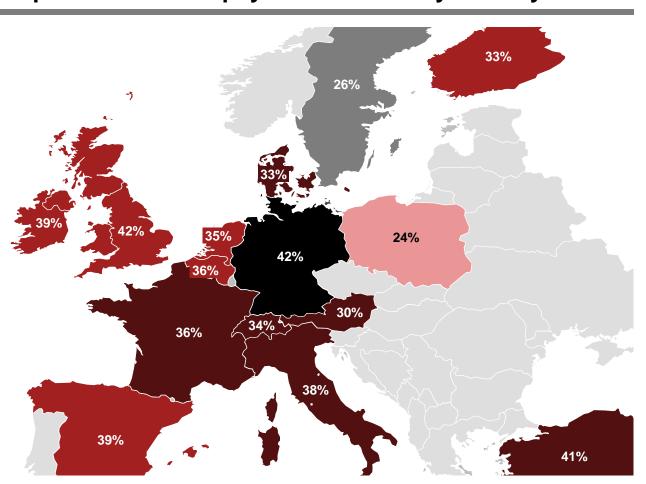


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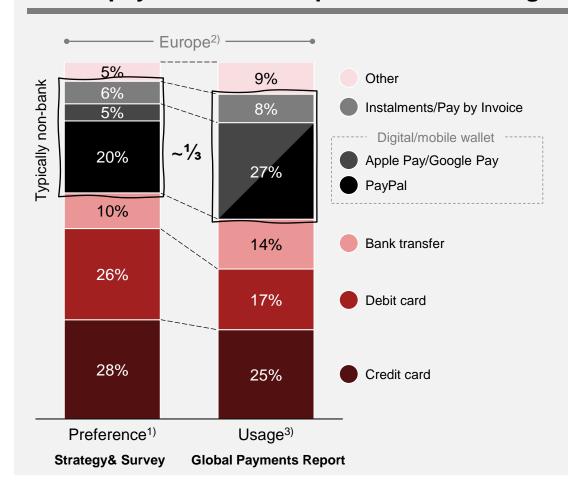


## Approximately one third of online payments (and preference) is already no longer 'bank-owned'

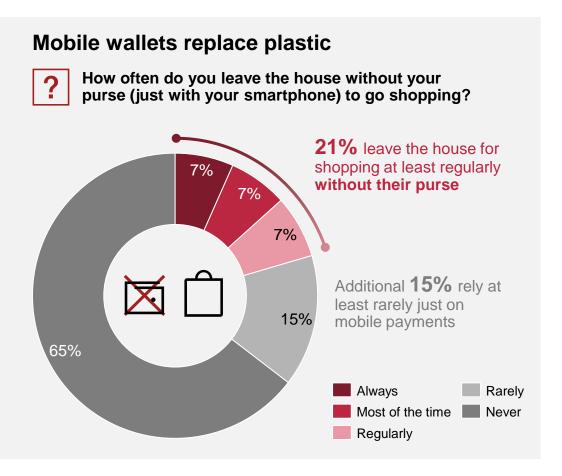
#1 preferred online payment method by country<sup>1)</sup>

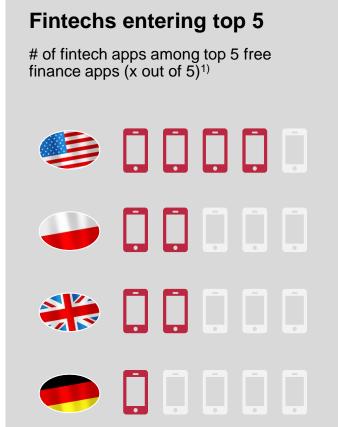


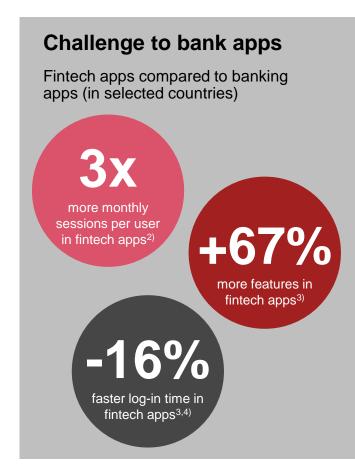
### Online payment method: preference vs. usage



## One in five go shopping without their purse – banking apps become even more relevant, handing advantage to fintechs

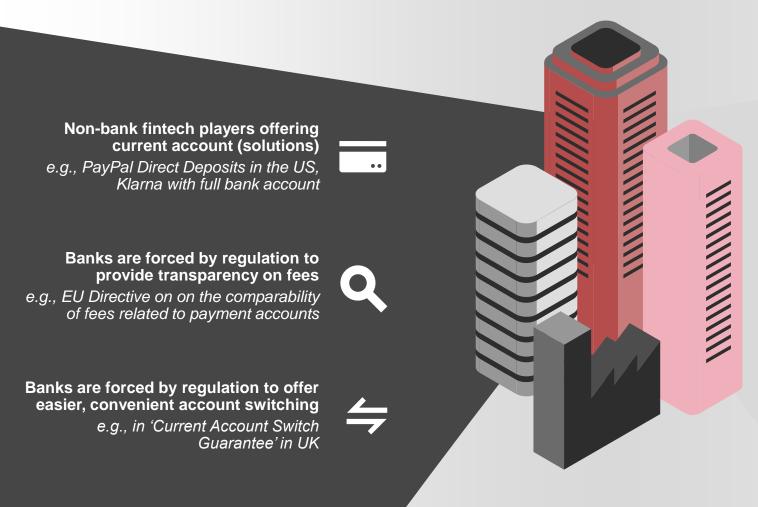








## Traditional current account providers are facing challenges from various quarters





Rise of XPays diminishes the connection between the consumer and the bank's cards and current accounts e.g., Apple Pay, Google Pay



Account aggregation services enable easy choice of (free) current account e.g., Google Plex concept (even if discontinued)



Challenger propositions increasingly combine current accounts and loyalty benefits

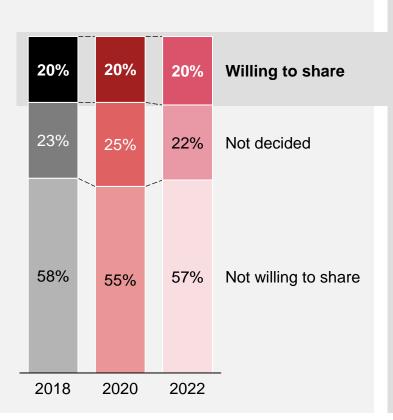
e.g., Klarna/Stocard, XPay wallets

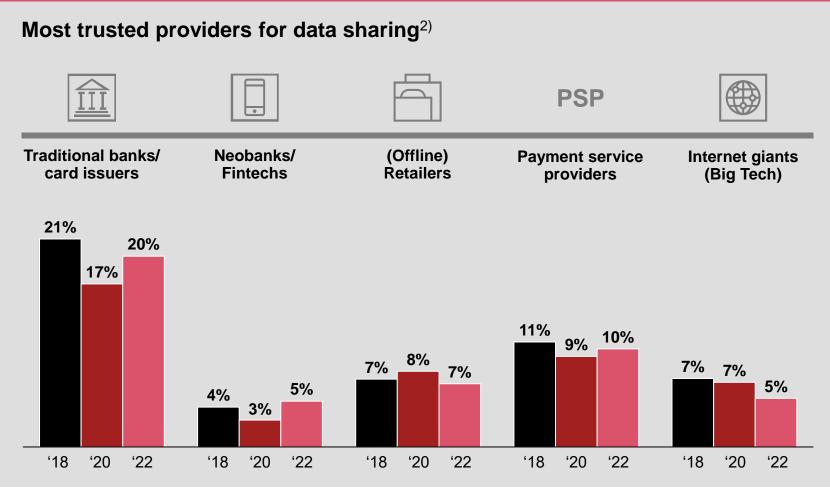


How big has the threat already become?

## Open Banking: Willingness to share data in exchange for benefits remains low – banks are the most trusted...

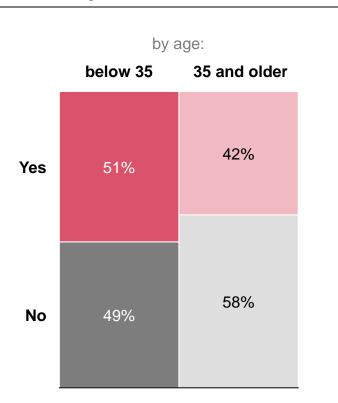
## Willingness to share data in exchange for benefits<sup>1)</sup>



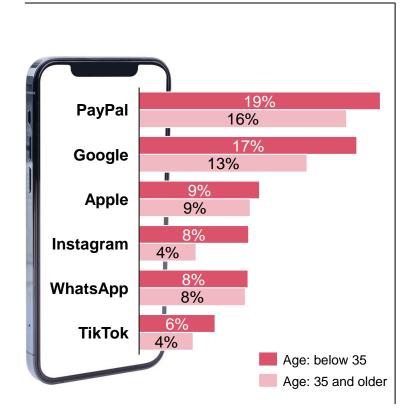


## ...but one in two people <35 years would still open a bank account with non-banks

### Willingness to bank with non-bank provider<sup>1,2)</sup>

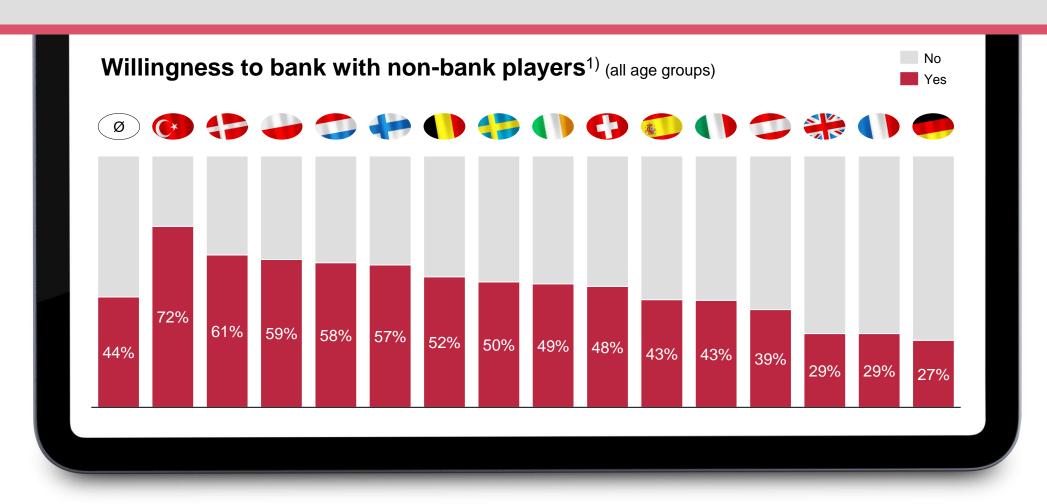


## Willingness to bank with selected non-bank providers<sup>1)</sup>





### Willingness to bank with non-bank players varies by country



## European Commission is working on legislative initiatives which will accelerate the move towards Open Banking

#### **Relevant EU legislative frameworks**



Consultation from Feb – June 2020

Regulation proposal in Nov. 2020

Regulation published in June 2022

Effective from Sep. 2023

Consultation from June – Sep. 2021

Consultation from May – August 2022

Regulation proposal in Feb. 2022

Data Act a prelude for Open Finance push **Data Act** 



accessible for all.

The new rules will make more data available for reuse and are expected to create €270 billion of additional GDP by 2028.

European Commission

#### **Goals of the Data Act**



#### User access to data of connected devices

Enable users to access and share their data generated by their connected devices



#### **Facilitate customer switching**

Allow **customers to switch easily** between cloud data-processing services in order to avoid lock-ins



#### **Level playing ground for SMEs**

**Protect SMEs from unfair terms** in data-sharing contracts when faced with bargaining disadvantages



#### Data access for government organisations

Enable the **public sector** in case of exceptional circumstances to **access data** held by private sector

### Open Banking

Example:

Buy Now, Pay Later offerings already use key elements

(e.g., account verification, affordability assessments)

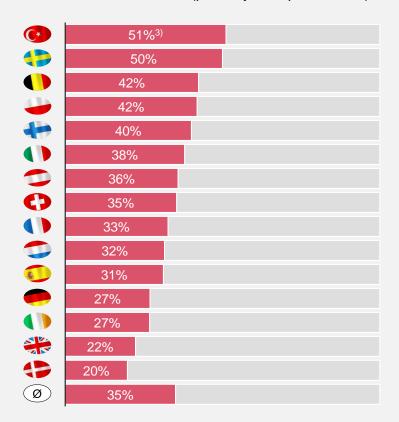


'Buy Now, Pay Later'

Example

## BNPL is established across Europe...

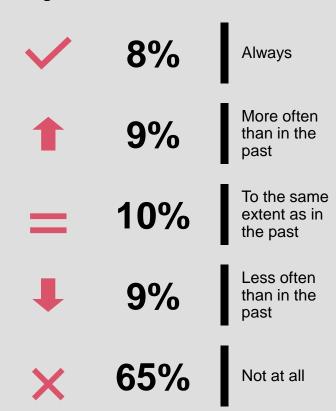
Share of BNPL users (partially with preference)<sup>1)</sup>



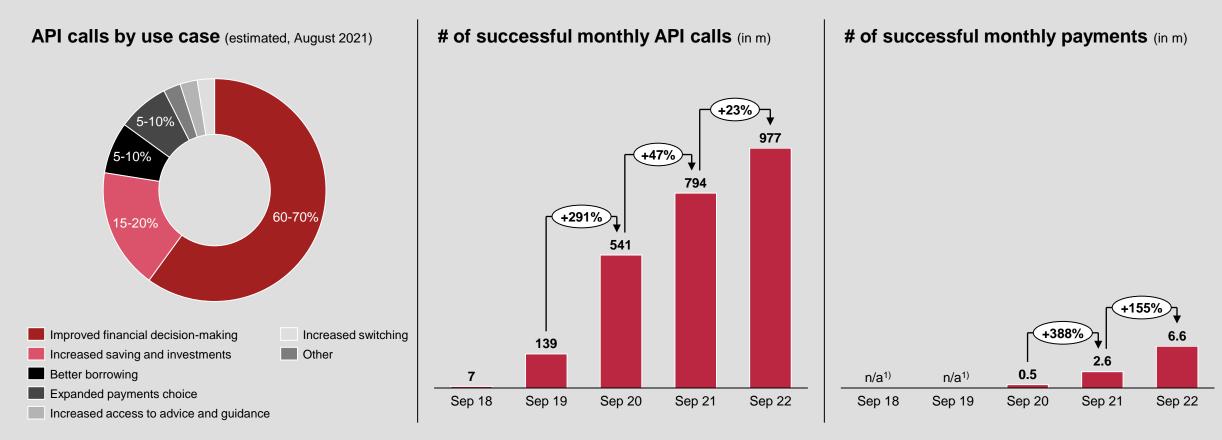


## ...but little recent change in behavior

Changes in BNPL behavior<sup>2)</sup>



Note: total figure calculated as weighted average based on population; BNPL = Buy Now, Pay Later | 1) Question: Do you try (if possible) to postpone your payments when shopping (e.g., paying in 30 days or in instalments)? – Answer: all consumers who did note vote 'Not at all'; 2) Question: see footnote 1, European average displayed; 3) Mainly card-based | Source: Strategy& Payments and Open Banking Survey 2022

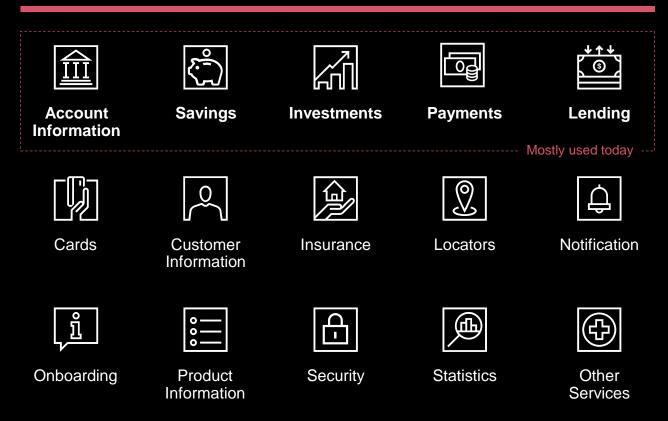




## UK (still) Open Banking early mover, with a strong use case concentration but continual growth in API calls and payments

## Today's Open Banking use cases strongly focused on AIS – industry should aim to establish further use cases

### **API** categories



- Most popular APIs currently support rather standard, basic use cases
- UK figures show that vast majority (> 80%<sup>1)</sup>) are driven by account information services (AIS)
- Payments still with minor share, yet strong growth (CAGR of ~250%<sup>2)</sup> over last two years)
- Majority of users are consumers business users only account for ~10%<sup>3)</sup>

#### **Moving forward:**

- Further use cases needed beyond today's focus on financial services – esp. marketing
- Shift focus to B2B (esp. SME use cases) as key lever for acceleration
- UK uptake points to increasing relevance in the Euro zone over the next 2-3 years

### Your Strategy& contacts



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